



CITY OF BRISTOL, VIRGINIA
FY 2018-2019
CITY MANAGER'S PROPOSED BUDGET



Our Budget Goals

Budget revenues conservatively and expenditures realistically

Continue to evaluate line item expenditures to eliminate any unnecessary spending

Increase unassigned fund balance

Fund capital items with equity, not debt

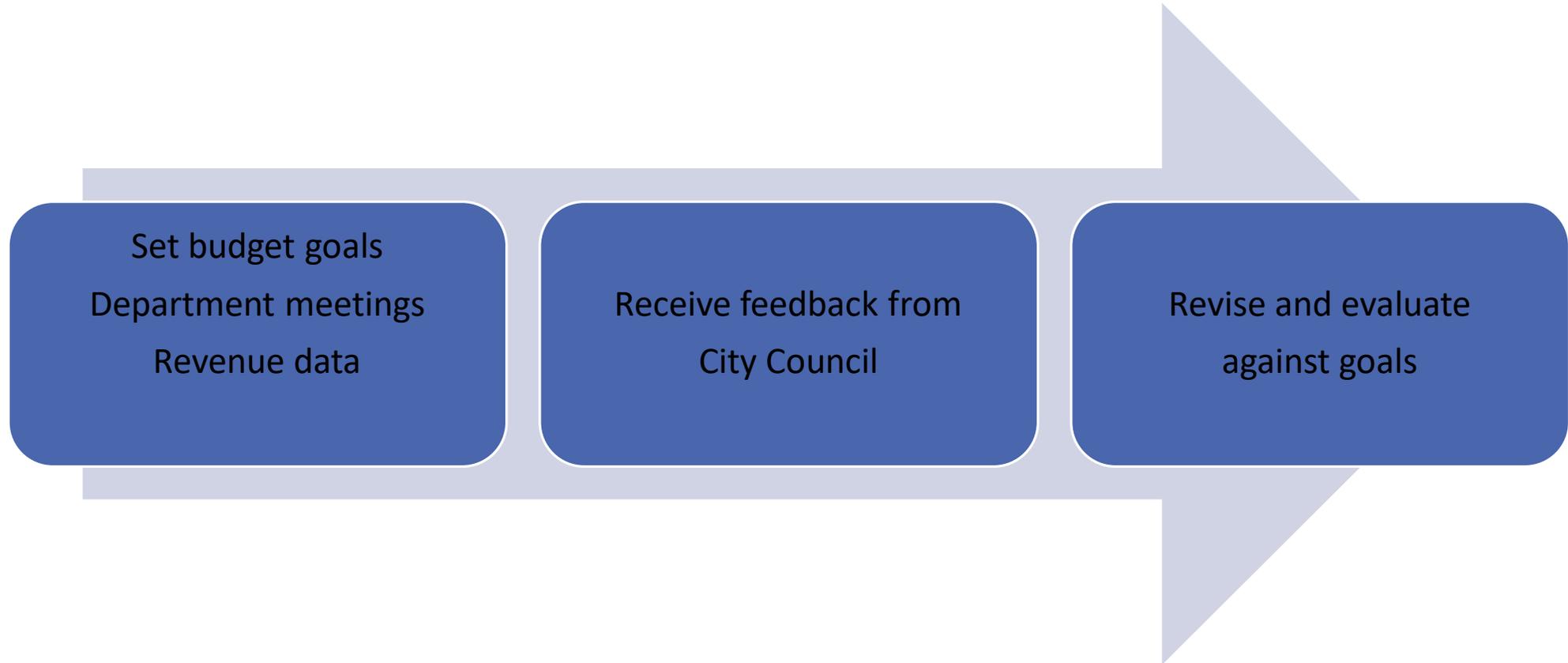
Review capital plan to ensure needed capital purchases are included in the budget

Increase Solid Waste Disposal Fund revenues to cover expenditures

Evaluate compensation increase for all full-time City employees

Evaluate benefit package for all full-time City employees

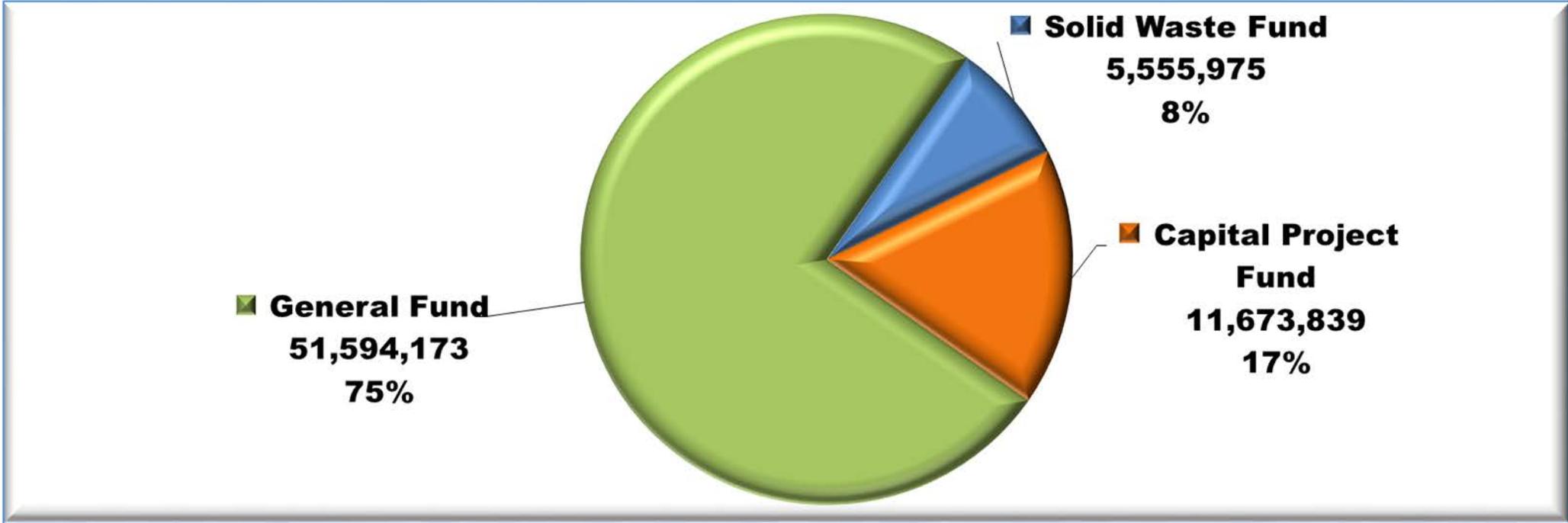
Process for Developing the Proposed Budget



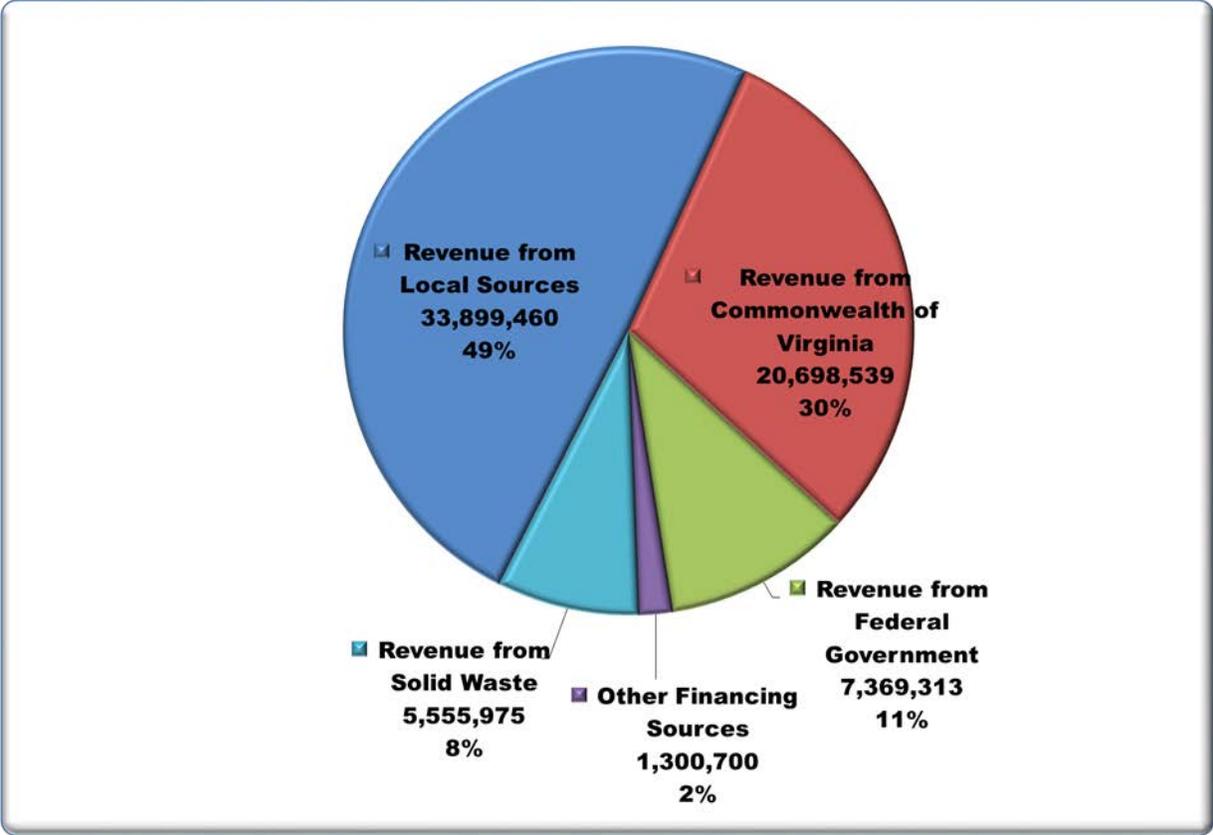
Budget Summary

Fund	Item	Budgeted Amount
General Fund	Revenue	51,594,173
	Expenses	51,594,173
Solid Waste Disposal Fund	Revenue	5,555,975
	Expenses	5,555,975
Capital Projects	Revenue	11,673,839
	Expenses	11,673,839
Total	Revenue	68,823,987
	Expenses	68,823,987

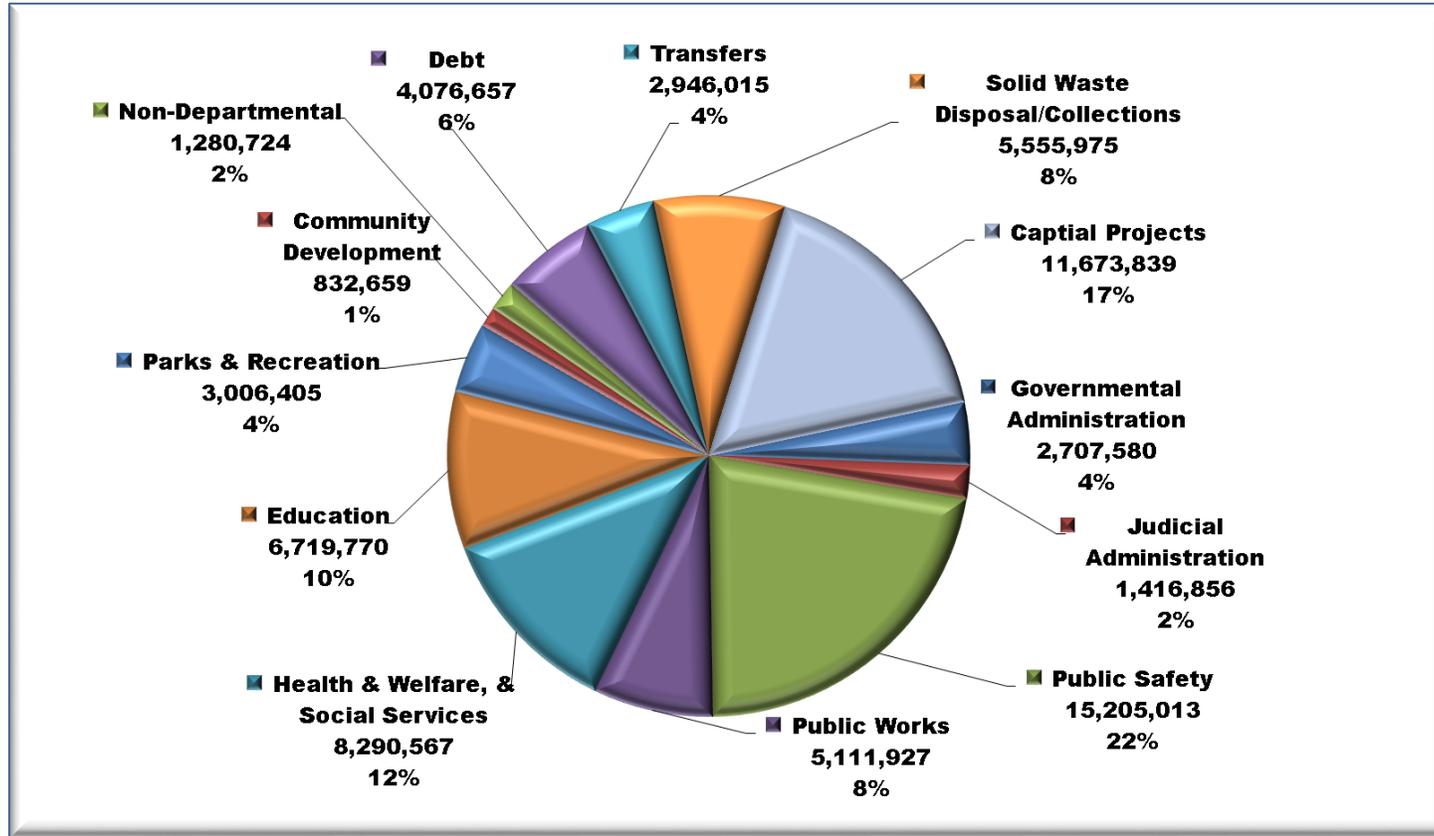
Fund Summary



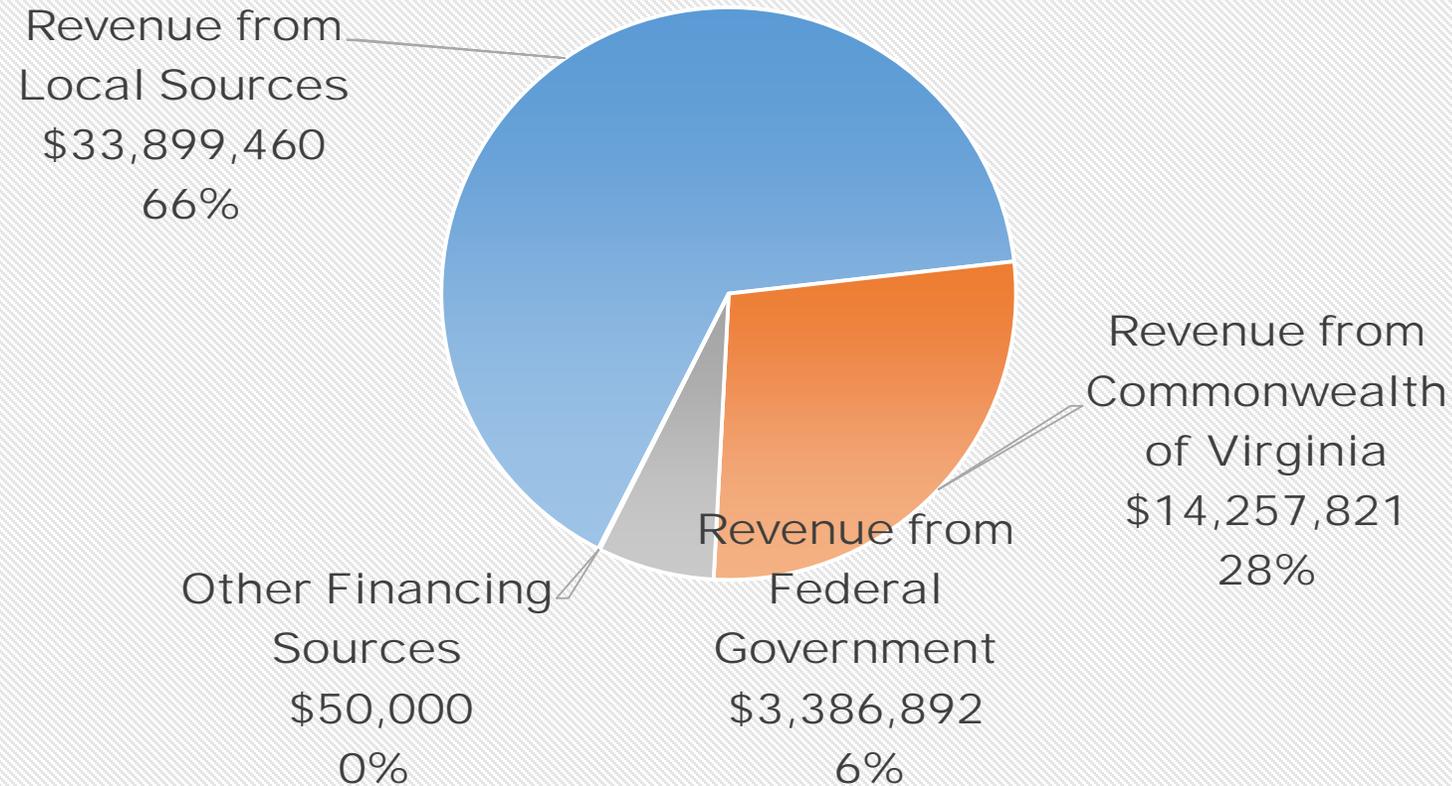
Revenue Sources



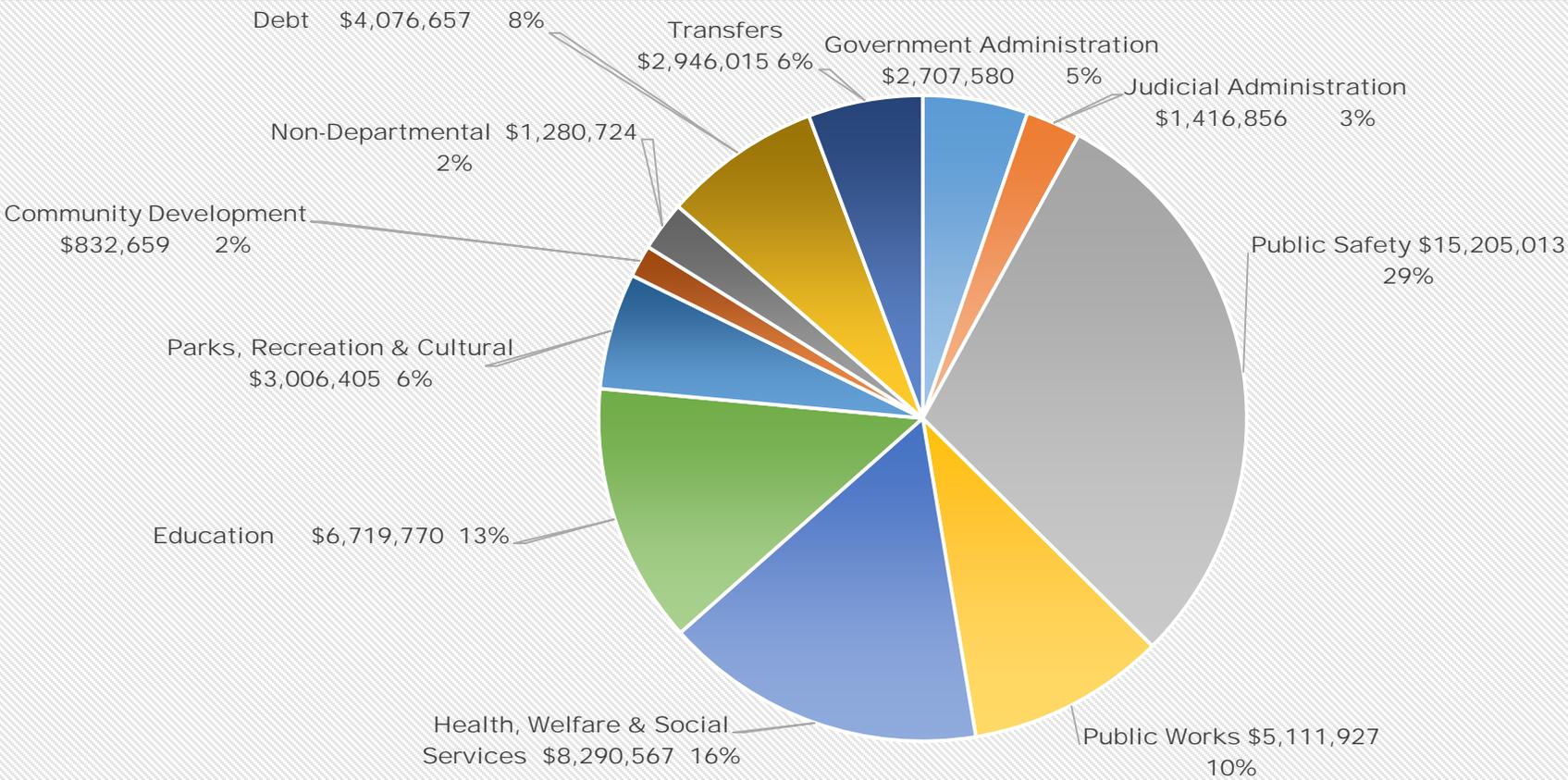
Expenditures by Category



General Fund Revenue Summary



General Fund Expenditures by Category



What Changes: Revenue

Property taxes and other local taxes based on actuals

Reclassification of court fines, forfeiture, and traffic fines

Included ambulance charges

Removed parking fees at Sugar Hollow

Removed BVU payment no longer received

Removed lease income for school building

Reduced payment in lieu of taxes

Included fuel income

Increased state and federal revenue for Social Services

What Changes: Expenditures

IT: Kronos and supplies

Police: Reduced FTE

Fire Dept: Reduced two FTE

Sheriff's Dept: Inmate housing

Animal control: 1.5 FTE and shelter costs

Streets and Engineering: 4 FTEs to contract labor

Reduced local funding for schools and social services

Eliminates 3 Parks and Rec FTEs

Includes director salary for Economic Development

Removed A Corridor payroll

Debt service: includes payments and refinance savings

Transfer to solid waste fund reduced by collection increase

Debt

- The FY19 budget does not include any additional long-term borrowing.
- Recognition of bond proceeds from previous fiscal years is included for capital items.
- Budget invests savings from debt refinancing into reserve fund. As debt service increases in FY20, those savings will no longer be available.

“Reserve Cash Account” Initiative

In August 2014, a proposal was adopted to build the cash reserves of the City over an 8 year period. The proposal included a real estate tax increase of \$0.05 and would be increased by an additional \$0.02 in the following fiscal years until the 5-year mark.

The FY19 proposed budget does not incorporate an additional \$0.02 increase in real estate tax. However, the total General Fund amount toward the reserve in this budget is \$1,000,000 plus refinancing savings.

General Fund		Solid Waste Disposal Fund	
Cash Buildup	\$1,000,000	Liner Accrual	\$112,226
Debt Refinancing savings	\$187,032	Debt Refinancing	\$345,098
Total General Fund:	\$1,187,032	Total SWDF:	\$457,324
		<i>Total for Debt Refinance:</i>	<i>\$532,130</i>

Capital Projects

- Total Expenditures:
\$11,673,839

- Police: Dispatch Consoles
- Fire: 6 AED Monitors/Defibrillators
- Fire: 5 Sets of Personal Protective Equipment
- Fire: Replacement Rescue Pumper on Engine 3
- Fire: Ambulance
- Sheriff: 2nd Payment for Southern Software
- Public Works: Zero Turn Mower
- Transit: Bus Purchase
- Capital: Falls Development
- Capital: Lee Highway Exit 5 Phase 1a
- Capital: Lee Highway Exit 5 Phase 1b
- Capital: Lee Highway Widening Phase 2
- Capital: Drainage Improvements
- Capital: Piedmont Ave & State Street Pedestrian Signal
- Capital: Shared Use/Sidewalk-Paulena Drive/Bonham Rd
- Capital: Fairview Street Bridge Rehab

Funding for Capital

Revenues \$11,673,839

Federal \$3,982,421

State \$6,440,718

Local \$301,000

Bond proceeds- Falls \$441,000

Bond proceeds- other \$508,700

The Falls

		FY19
11010-0501	REAL PROPERTY 2 & 3	\$ 66,000
11030-0501	PERSONAL PROPERTY 2 & 3	\$ 10,000
12010-0504	LOCAL SALES & USE 2 & 3	\$ 36,000
12010-0506	RESTAURANT Meal 2 & 3	\$ 224,000
12010-0507	BUSINESS LICENSE TAX 2 & 3	\$ 9,500
15020-0009	RENT OF PROPERTY	\$ 25,200
24010-0501	STATE SALES TAX 2 & 3	\$ 100,000
Total Revenue		\$ 470,700
Amount Allocated to Falls Development		\$ 1,766,255
Revenue Sharing Agreement		\$ 350,000
DEFICIT		\$ (1,645,555)

Looking Ahead: Planning for Future Needs

Future Revenues

Includes local, state, federal revenue sources less any temporary bonds issued

	FY 16 Actual	FY 17 Actual	FY 18 Amended Budget	FY 19 Budget	FY 20 (Projection)	FY 21 (Projection)
Total	\$ 59,478,135	\$ 53,208,707	\$ 52,813,495	\$ 51,594,173	\$ 51,594,173	\$ 51,594,173
Change in Dollars (\$)		\$ (6,269,428)	\$ (395,212)	\$ (1,219,322)	\$ -	\$ -
Change in Percent (%)		-11%	-0.74%	-2.31%	0.00%	0.00%
Total Local Revenue	\$ 34,115,354	\$ 33,727,830	\$ 34,609,059	\$ 33,899,460	\$ 33,899,460	\$ 33,899,460
Total State Revenue	\$ 22,352,414	\$ 16,464,242	\$ 14,190,334	\$ 14,257,821	\$ 14,257,821	\$ 14,257,821
Total Federal Revenue	\$ 3,010,367	\$ 2,967,727	\$ 3,889,102	\$ 3,386,892	\$ 3,386,892	\$ 3,386,892

Future Expenses

Expenditures Projected with 1% increase

	FY 16 Actual	FY 17 Actual	FY 18 Amended Budget	FY 19 Budget	FY 20 (Projection)	FY 21 (Projection)
Total Operating Expenses	\$ 59,478,135	\$ 55,600,816	\$ 53,579,652	\$ 51,594,173	\$ 52,110,115	\$ 52,631,216
Change in Dollars (\$)		\$ (3,877,319)	\$ (2,021,164)	\$ (1,985,479)	\$ 515,942	\$ 521,101
Change in Percent (%)		-7%	-3.64%	-3.71%	1.00%	1.00%
Total Reserve Funds	\$ 905,373	\$ 1,395,784	\$ 1,116,616	\$ 1,187,032	\$ 1,187,032	\$ 1,187,032
Change in Dollars (\$)		\$ 490,411	\$ (279,168)	\$ 70,416	\$ -	\$ -
Change in Percent (%)		54%	-25.00%	6%	0%	0%

Future Needs

	FY18	FY19	FY20	FY21	Direction
Reserve Fund	\$ 1,116,616	\$ 1,000,000	\$ 1,000,000	\$	↑
Debt Service	\$ 5,389,762	\$ 5,389,762	\$ 5,971,667	\$ 6,223,833	↑
Capital Plan	\$ 301,000	\$ 301,000	\$ 301,000	\$ 301,000	Flat- local contribution only

Budget Timeline

Public Hearing: Tuesday, May 8^h, 6pm

Budget Workshop: Saturday, May 12^h, 9am

First Reading Budget Ordinance: Tuesday, May 22^d, 6pm

Second Reading Budget Ordinance: Tuesday, June 12, 6pm